Performance Summary for FY 2016/3

Consolidated results for FY 2016/3 (versus original forecasts)

Forecast FY2016/3 (actual) Vs. original forecasts (announced Nov. 11, 2015) Percent (%) Percent (%) Rate (%) Change Amount Amount 28,278 27,200 100.0 100.0 1,078 4.0 Net sales Operating 7,100 7,618 26.9 26.1 7.3 518 income Ordinary 7,400 7,829 27.2 27.7 429 5.8 income Net 4,700 17.3 5,001 17.7 301 6.4 income 51.31 54.60 3.29 6.4 EPS (yen)

Net income for FY16/3 refers to net income attributable to owners of parent.

EPS has been adjusted for the 3-for-1 stock split carried out on October 1, 2014 retroactively.

2

(millions of yen)

Consolidated results for FY 2016/3 (year-on-year change)

(millions of yen) FY2016/3 FY2015/3 Year-on-year change Percent (%) Amount Amount Percent (%) Change Rate (%) 28,278 25,951 100.0 2,327 100.0 9.0 Net sales Operating 7,066 27.2 7,618 26.9 551 7.8 income Ordinary 7,525 7,829 304 29.0 27.7 4.0 income Net 4,833 5,001 17.7 168 18.6 3.5 income 52.77 54.06 1.83 3.5 EPS (yen) Capital 4,296 1,821 2,475 73.6 investment Depreciation 1,524 1,305 219 16.8 costs R&D 1,404 1,309 95 7.3 costs

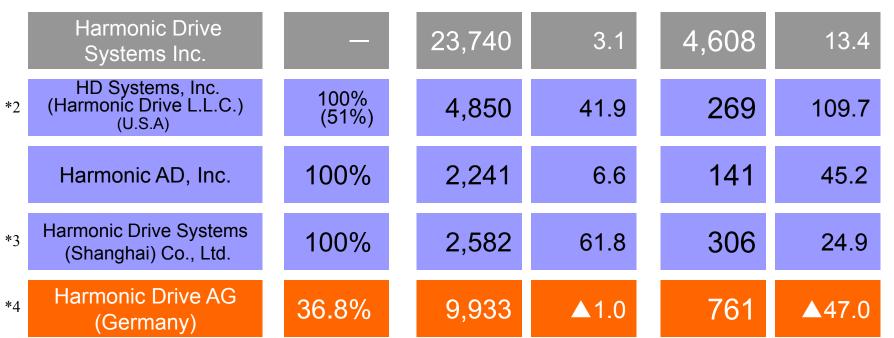
Net income for FY16/3 refers to net income attributable to owners of parent.

EPS has been adjusted for the 3-for-1 stock split carried out on October 1, 2014 retroactively.

Performance of main group companies in FY2016/3

Net salesNet incomeAmountYear-on-year
change (%)AmountYear-on-year
change (%)23,7403.14,60813.4

×



*1 For overseas subsidiaries and affiliates, the fiscal year ends December 31.

*2 Exchange rates: FY14/12 1USD = 105.85yen, FY15/12 1USD = 121.05yen

*3 Exchange rates: FY14/12 1CNY = 17.19yen, FY15/12 1CNY = 19.22yen

*4 Exchange rates: FY14/12 1EUR = 140.42yen, FY15/12 1EUR = 134.31yen

*5 Net income of US subsidiaries (consolidated) is after excluding minority interests.

Equity

stake

4

Non-consolidated results for FY2016/3 (year-on-year change)

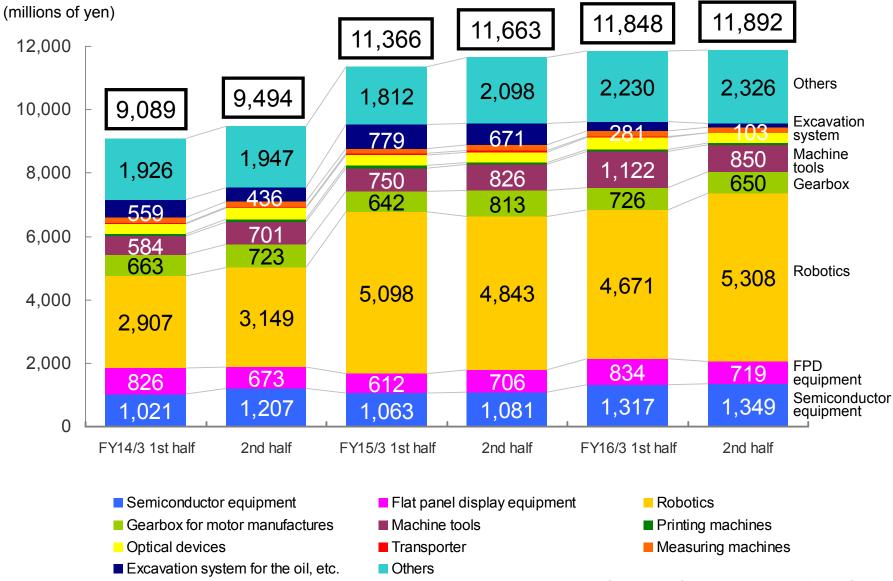
	FY2015/3		FY2016/3		Year-on-year change	
	Amount	Percent (%)	Amount	Percent (%)	Change	Rate (%)
Net sales	23,029	100.0	23,740	100.0	710	3.1
Operating income	5,975	25.9	5,913	24.9	▲61	▲1.0
Ordinary income	6,340	27.5	6,625	27.9	285	4.5
Net income	4,063	17.6	4,608	19.4	544	13.4
EPS (yen)	44.37	—	50.31	—	5.94	13.4
Capital investment	1,456	—	3,462	—	2,005	137.7
Depreciation costs	756	—	898	—	141	18.8
R&D costs	1,296	—	1,395	—	98	7.6

EPS has been adjusted for the 3-for-1 stock split carried out on October 1, 2014 retroactively.

(millions of ven)

Copyright © 2016 Harmonic Drive Systems Inc.

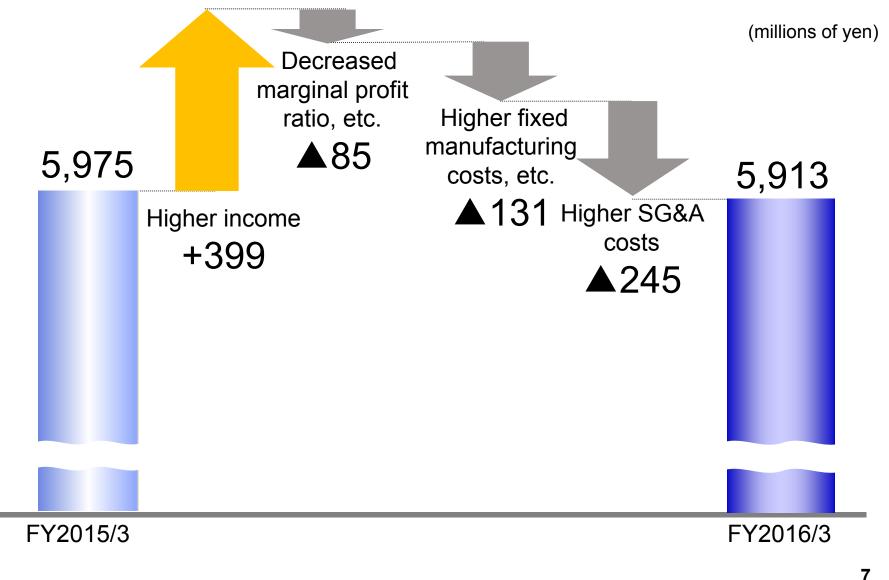
Net sales by application (non-consolidated)



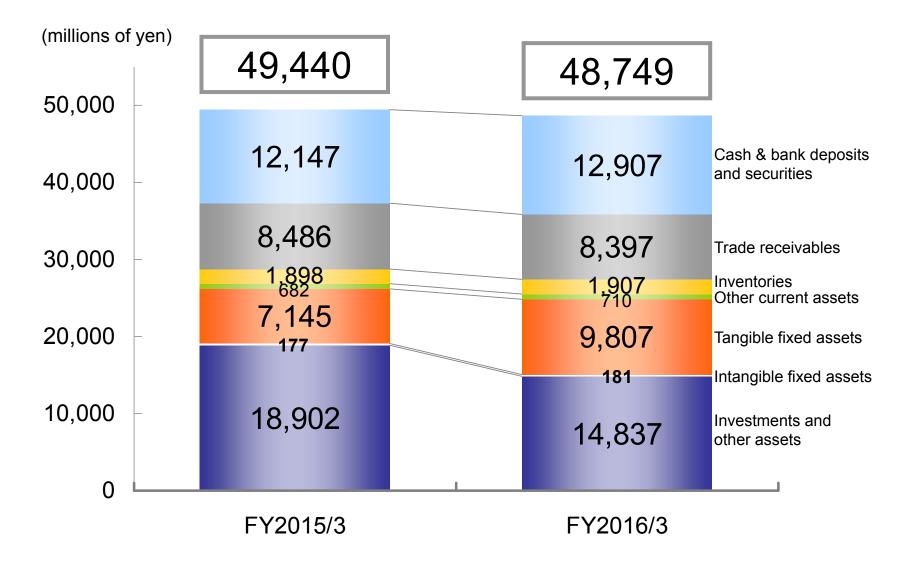
Copyright © 2016 Harmonic Drive Systems Inc.

6

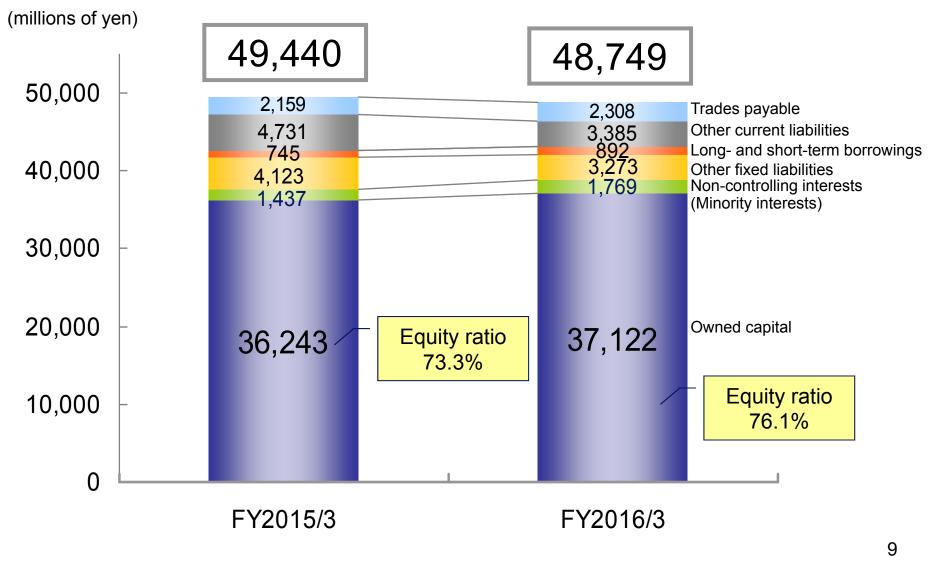
Factors in year-on-year change in non-consolidated operating income (FY2016/3)



Status of consolidated assets



Status of consolidated liabilities and net assets



Copyright © 2016 Harmonic Drive Systems Inc.

Status of consolidated cash flows

(millions of yen)	FY2015/3	FY2016/3
Cash flow from operating activities	5,494	6,499
Cash flow from investing activities	▲ 2,103	▲4,394
Cash flow from financing activities	▲737	▲1,384
Effect of exchange rate changes on cash and cash equivalents	193	▲11
Net increase (decrease) in cash and cash equivalents	2,846	708
Cash and cash equivalents at end of year	9,730	10,439

10

Copyright © 2016 Harmonic Drive Systems Inc.